'HU &OXE %RW

1U

(ULED Ö +\PHU Ö &OXE 6FKOHVZLJ Ö +ROVWH

$EFDPSHQ DXI)HKPDUQ

YRP ELV

$P 'RQQHUVWDJ UHJHOPlLJHQ ZLU VFKRQ XP 8KU GHQ &DPSLQJSODW] Ä0LUDPDU³ DXI)HKPDUQ 0DQIUHG 3O|JHU KDWWH I•U XQV HLQHQ :RKQZDJHQ PLW 9RU]HOW LQ GHU 1lKH GHU :LHVH ZR DOOH DQGHUHQ &OXE 0LWJOLHGHU PLW LKUHQ :DJHQ VWDQGHQ UHVHUYLHUW

:LU ZROOWHQ VR JHUQH QRFK HLQPDO GLH *HPHLQ VFKDIW GHV (ULED +\PHU &OXEV PLWHUOHEHQ

'DV JHPHLQVDPH .DIIHH 7ULQNHQ XQG VHOEVWJH EDFNHQHQ .XFKHQ JHQRVVHQ ZLU LP :LQG VFKDWWHQ HLQHV JUR‰HV =HOWHV XQG LP KHUUOLFKHQ 6RQQHQVFKHLQ (V ZHFNWH PHLQH (ULQQHUXQJDQ YLHOH VFK|QH JHPHLQVDPH 6WXQGHQ PLW (XFK

6SIWHU EHVWDXQWHQ ZLU HLQ 1DFK GHP (LQNDXI LQ HLQHP JU ZXUGH DEHQGV I•U XQV DOOH J 6WDWLRQHQ

6RQQDEHQGZLHJHQ ZLU LQ %XUJ)LVFKNXWWHU .HLQ :LQG PLOG .LQGHU DQ %RUG ZXUGH HLQ 1H DQ %RUG JHKROW XQG GHU)DQ

$P)UHLWDJ GLH %XUJ GLH +DXSWVWDGW GHU ,QVHO XQVHU =LHO

+HOJD XQG -RFKHQ ZDUHQ VR QHWW XQG OXGHQ XQV HLQ PLW LKUHP $XWR PLW]X IDKUHQ]X GHQ 6HKHQVZ•UGLJNHLWHQ GHU ,QVHO :LU KDEHQ XQV VHKU GDU•EHU JHIUHXW XQG EHGDQNHQ XQV QRFKPDOV

,P %XUJHU 5DWKDXV GXUIWHQ ZLU %HUQVWHLQ VFKOHLIHQ -HGHU VXFKWH VLFK HLQHQ 5RK 6WHLQ DXV XQG ORV JLQJ GDV IU|KOLFKH 6FKOHLIHQ -HGHU 6WHLQ NRQQWH PLW HLQHU /HGHUVFKQXU]X HLQHU +DOVNHWWH JHIHUWLJW ZHUGHQ

'HU &OXE %RW

1U

(ULED Ö +\PHU Ö &OXE 6FKOHVZLJ Ö +ROVWH

'DQDFK JLQJ HV]XP $XVVLFKWVWXUP LQ VWDDNHQ .ODXV XQG LFK EH]ZLQJHQ GLH VFKQHH]XU•FN XQG JHQRVVHQ DXFK GLH VFKQHH

:HLWHU IXKUHQ ZLU QDFK 0HVFKHGH ZXQGHUVFK|QHQ 0LQLJROISODW] GHU K•JHOLJXQG SDUNIKOLFK DQJHOHJW ZDU $XFK KLHU JDE HV OHFNHUHQ .XFKHQ XQG (LV

:HLO HV PHLQHP .ODXV QLFKW VR JXW JLQJ ZLU DP 6RQQWDJYRUPLWWDJ XQVHUH 9HUPLHWHU PLW HLQHP *DQJHUWDFKWHW XQG KDW HLQH +|KH $P 0RQWDJ EHNDP .ODXV HLQHQ 6FKZIFKHDQIDOO XQG ZXUGH PLW $XVWURFNQXQJ 'HK\GULHUXQJ XQG YLHO]X KRKHP

81, /•EHFN JHEUDFKW

6HLW HLQ SDDU 7DJHQ OLHJW HU L ZDUWDX LP Ä:LHVHQJUXQG³]XU .XU]]HLWSI NUIIWLJ JHQXJ LVW QDFK +DXVH] NRPPHQ :LU EHGDQNHQ XQV EHL (GDVV ZLU PLW (XFK GLH VRQQLJHQ)HKPDUQ PLWHUOHEHQ NRQQWHQ OIH EHVRQGHUV (OIL 1LVVHQ I•U GDV F KH 9HUVRUJHQ PLW IULVFKHQ %U|WFKHQ XQG IUHXQGVFKDIWOLFKHU %HWUHXXQJ

:LU P|FKWHQ GHQ .RQWDNW]XP &QXE OLFKW YHUOLHUHQ

(OIULHGH 5HLQKROGW .ODXV 1LFNHO

:HLWHU JLQJ HV PLW GHP 5DG D QDFK 5\VXP 5\VXP LVW HLQ 5X FD (LQZRKQHU

'HU &OXE %RW...

1U

(ULED Ö +\PHU Ö &OXE 6FKOHVZLJ Ö +ROVWHL...

6HKHQVZ•UGLJ LVW KLHU GLH
GLH DOV *DOHULHKROO...
ZXUGH

:LU NRQQWHQ VLH EHVLFKWL...
0•OOHUKDXV VRJDU HLQH hE...
'DPHQ ERWHQ XQV HLQH 7HH...
ZLU VHKU JHUQH DQJHQRPPH...
JHVFKPHFNW KDW XQV GDEH... QH
5RVLQHQEURW PLW %XWWHU :LU GXUIWHQ NHQQHQ
OHUQHQ ZLH PDQ ÄGLH 6DKQH LQ GHQ 7HH EULQJW³

,P DQVFKOLH‰HQGHQ 'RUIU...
LQ GHU .LUFKH DXV GHP
2UJHO YRQ EHZXQGHUQ
YRQ QRFK I•QI EHVSLHOEDU...
:HOW

:HLWHU UDGHOWHQ ZLU •EHU &DPSHQ DQ GHP
/DQGZLUWVFKDIWOLFKHQ 0XVHXP YRUEHL XQG
GXUFK GDV &DPSHQHU 7LHI QDFK 3HZVXP ,Q
3HZVXP DQJHNRPPHQ ZDU XQVHUH HUVWH 6WDWLRQ
HLQH (LVGLHOH EHL GHU ZLU XQV JHUQH XQWHU GHQ
6RQQHQVFKLUPHQ PLW (LV HUIULVFKHQ NRQQWHQ

(V IROJWH GHU %HVXFK GHU 0DQQLQJD %XUJ DXFK
+IXSOLQJVEXUJ JHQDQQW 'DV
GD]XJHK|ULJH 6FKORVV JLEW HV OHLGHU QLFKW PHKU
:lKUHQG GHU %HVLFKWLJXQJ KDEHQ ZLU YLHO •EHU
GLH *HVFKLFKWH GHU YHUVFKLHGHQHQ %HVLW]HU GHV

6FKORVVHV [illegible] •EHU
[illegible] 6LH ZXU...
3HUZVXP JHERUHQ XQG NRQQWH...
$XVQDKPHJHQHKPLJXQJ LQ 'HXW...
VWXGLHUHQ =X GLHVHP =HLWS...
6WXGLXP I•U)UDXHQ QLFKW 9RU...
ZXUGH)DFKlU]WLQ I•U)UDXHQK...
*HEXUWVKLOIH 6LH ZLUNWH OD...
EHNlPSIWH HUIROJUHLFK GDV ....

...LH 5DGWRXU I•KUWH XQV QXQ ...
[illegible]
EDKQVWUHFNH [illegible] NRQQWH
$P &DPSLQJSODW] DQJHNRPPHQ...
ZLU GHQ $EHQG DP *ULOOIHXHU...
HUOHEQLVUHLFKHU 7DJ]X (QGH...

'HU &OXE %RWH

1U

(ULED Ö +\PHU Ö &OXE 6FKOHVZLJ Ö +ROVWHL

$OWHU VFK•W]W YRU 7RUKHLW QLFKW

YRQ %lUEHO XQG 3HWHU :HLVVPDQQ

GDV PDJ DXI XQV]XWUHIIHQ
-DKU VSRQWDQ HQWVFKLHGHQ
:RKQPRELO]X NDXIHQ
YRQ 1LHVPDQQ XQG %LVFKRII
XQWHUZHJV HLQ SDDU PDO
,QWHUQHW VFKODX JHPDFKW
YRQ GHP PRGHUQHQ 'HVLJQ
5HFKHUFKHQ HUJDEHQ GHQ
/LHIHUWHUPLQ (QGH 0lU]
+lQGOHU LQ .UHPLQ LQ GHU
'DV EHL XQVHUHP GRUWLJHQ %HVXFK JHUDGH 7DJ
GHU RIIHQHQ 7•U ZDU VW|UWH XQV QXU
GHQQ HV VWDQG GRUW
)DKU]HXJ GDV DEHU EHUHL
ZXUGHQ GLH 6FKO•VVHO
NRQQWHQ HV LQ 5XKH LQVS
8QVHUH %HJHLVWHUXQJ ZX
DQVFKOLH‰HQGH 9HUND
UHFKWVYHUELQGOLFKHU 8
JXWH KDOEH 6WXQGH
0LW YLHO 9RUIUHXGH SODQ
XQG PHOGHWHQ XQV UH
2VWIULHVODQG 7RXU DQ
.XU] YRU GHP JHQDQQWHQ /LHIHUWHUPLQ ZXUGH
XQV PLWJHWHLOW GDVV HV FRURQDEHGLQJW]X
9HU]|JHUXQJ NRPPW XQG
XQYHUELQGOLFKHU 7HUPLQ
'LHVHV 6SLHOFKHQ ZLHGHUKROWH VLFK
-HJOLFKH 9RUIUHXGH DXI GDV
ZDU ÄDXIJHEUDXFKW³ XQG GHU
HUVFKLHQ XQV LQ]ZLVFKHQ
:LU DNWLYLHUWHQ XQVHUH
HLQH VFK|QH 6FKOHVZLJ +ROVWHLQ
,Q ,W]HKRH ZDU GHU 6WHOOSODW]
ZHJHQ HLQHV -DKUPDUNWHV JHVSHUUW XQG ZLU

ODQGHWHQ GHP /DXI GHU 6W|U
NOHLQHQ SULYDWHQ &DPSLQJ
'LH %HVFKDXOLFKNHLW ZXUGH
GDVV ZLU QDFK]ZHL 7DJHQ
HUNUDQNWHQ XQG YRQ XQVHU
ZHUGHQ PXVVWHQ
(QGH 6HSWHPEHU JLQJ HV GDQQ
:LU EHNDPHQ YRP +lQGOHU %H
)DKU]HXJ DEKROEHUHLW VHL
5HFKQXQJ GLH KDWWHQ VLFK PLW PHLQ
GHFNWH 'HU XQV =%U HI ZXUGH
]XJHVWHOOW XQG GHU YRUJHP
=XODVVXQJ :HLWHUH EHLP 2UGQXQJV
HLQJHKDOWHQ ZXUGHQ 6R IX
6FKHLQ XQG 1XPPHUQVFKLOGH
XP DP NRPPHQGHQ 7DJ WHUPL
8KU EHLP +lQGOHU]X VHLQ

8PUXPPHOGXQJ]X
+LHU HUKLHOWHQ ZLU HLQ RSX
EHL PDQ XQV PLW YLHO)U
ZXUGH DXIJHEHLJW
XQVHUHP QHXHQ)DKU]HXJ I•KU
1DFKGHP ZLU HLQHQ KDOEHQ
ZXUGHQ JLQJ HV DQ 8PO
KDXSWVlFKOLFK YRQ %lUEHO JH
VHLW /lQJHUHP DQ HLQHU $UWK
QXU HLQJHVFKUlQNW HLQVDW]IlKLJ
:LU KDWWHQ EHDEVLFKWLJW
3RPPHUQ]X PDFKHQ XP HUNHQQE
JHVSHUUW XQG ZLU

'HU &OXE %RW

1U

(ULED Ö +\PHU Ö &OXE 6FKOHVZLJ Ö +ROVWH

VFKQHOO EHKHEHQ]X ODVVHQ 6R IXKUHQ ZLU DXI GHQ XQV EHNDQQWHQ 6WHOOSODW] LQ /XGZLJVOXVW ZR ZLU DP QIFKVWHQ 0RUJHQ IHVWVWHOOWHQ GDVV GHU)HVWWDQN GHU 7RLOHWWHQDQODJH OHHUJHODXIHQ ZDU 'LHVH $QJHOHJHQKHLW ZDU QLFKW QXU SHLQOLFK VRQGHUQ DXFK HLQ 6WUDIWDWEHVWDQG *O•FNOLFKHUZHLVH ZDU QXU ZHQLJ GULQ 6RPLW]XU•FN]XU /LHIHUILUPD PLW GHP (UJHEQLV GDVV I•U GLH 5HSDUDWXU HLQ 7HLO EHVWHOOW ZHUGHQ PXVV :HJHQ PHLQHV NUDQNHQ)X‰HV ZROOWH LFK VR VFKQHOO ZLH P|JOLFK QDFK +DXVH 0DQ ERW PLU HLQHQ 3.: DOV (UVDW]IDKU]HXJ DQ ZDV PLU DEHU ZHJHQ GHV *HSIFNV]X XPVWIQGOLFK HUVFKLHQ :LU VLQG GDUDXIKLQ PLW GHP QHXHQ :RPR QDFK +DXVH JHIDKUHQ ZR ZLU HV MHW]W MHGHQ 7DJ EHZXQGHUQ N|QQHQ ZIKUHQG ZLU DXI GDV (UVDW]WHLO ZDUWHQ :LU YHUVIXPHQ DEHU QLFKWV GD LFK PLW PHLQHP)X‰ LQ IU]WOLFKHU %HKDQGOXQJ ELQ

,PSUHVVXP

+HUDXVJHEHU
(ULED +\PHU &OXE 6FKOHVZLJ +ROVWHLQ H 9
9RUVLW]HQGH
$QWMH +DJJH
$P /DQGSIOHJHKHLP
+DPEXUJ
0DLO DLQWMH KDJJH#W RQOLQH GH
&OXE .RQWR
95 %DQN 6FKOHVZLJ 0LWWHOKROVWHLQ
,%$1 '(
%HLWUDJ MIKUO ¼ MH)]J ¼ I•U GHQ 3DUWQHU
&OXEORNDO
*DVWKRI 5LW]HE•WWHO LQ 1RUWRUI 5HQGVEXUJHUVWU
5HGDNWLRQ XQG /D\RXW
$QWMH 3HWHU +DJJH
%HLWUIJH I•U GLHVHQ %RWHQ
VLHKH 8QWHU]HLFKQXQJ GHU %HULFKWH
$QKDQJ 0HQ• .DUWH $GYHQWIHLHU
9RUOIXILJHV 3URJUDPP 6FKOHVZLJ +ROVWHLQ 7RXU
$QPHOGXQJ 6FKOHVZLJ +ROVWHLQ 7RXU
KWWSV HULED K\PHU FOXE VK GH